



December 11, 2025

# Airport Community Consultative Committee

## Fourth 2025 Quarterly Meeting



# Agenda

1. Welcome & YYC Updates
2. Passenger Update & Guest Experience
3. Centralized Passenger Screening Update
4. NAV Canada Update
5. Environment Update
6. Calgary is Well Connected
7. Roundtable Discussion
8. Conclusion



A decorative graphic consisting of five horizontal, wavy lines in a dark blue color, positioned on the left side of the page.

## Land Acknowledgement

In the spirit of respect, reciprocity, and truth, we honour our ancestors and the original caretakers of this land long before we were here. We recognize the Treaty 7 territory, home to the Blackfoot Confederacy, comprising the **Siksika, Kainai, and Piikani** First Nations, as well as the **Tsuut'ina** and the **Îethka Nakoda Wîcastabi** comprised of the **Chiniki, Bearspaw, and Goodstoney** First Nations. Additionally, the city of Calgary is shared with the **Otipemisiwak Métis Government**, encompassing the Battle River Territory, for the Calgary Nose Hill Métis **District #5** and the Calgary Elbow Métis **District #6**.

As one of North America's leading hubs for connectivity, YYC welcomes a global community of visitors, connecting them to nationally significant landmarks and experiences throughout the region. These include Banff National Park, the Canadian Badlands, Waterton Lakes, the Rocky Mountains, and many authentic Indigenous tourism experiences.

Committed to the growth and prosperity of the diverse communities on these traditional lands, The Authority the lives, work, and leisure of those who inhabit and visit the areas we serve.

# Updates at Calgary Airports

# Airport of the Year!

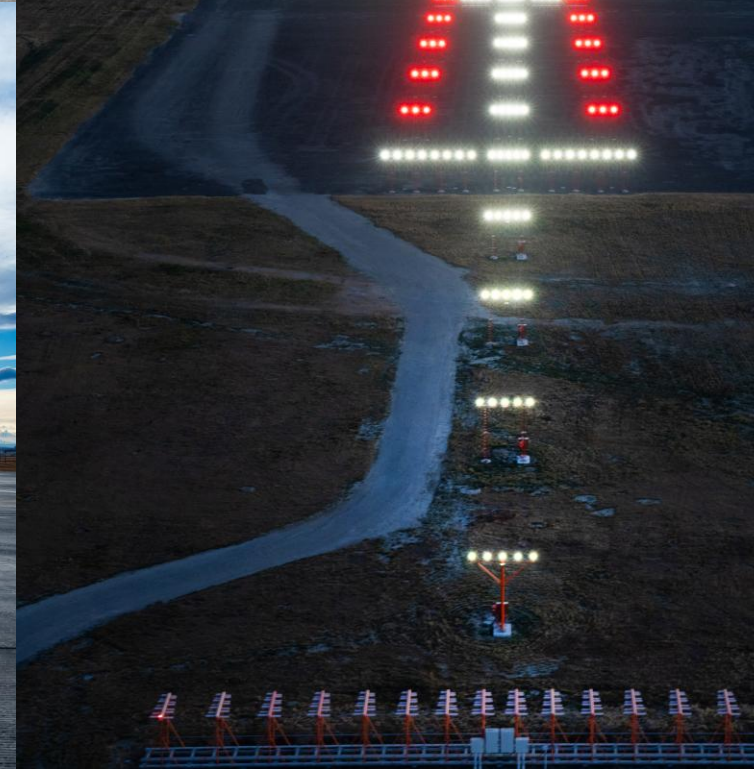
Our Runway Safety Committee brings together pilots, air traffic controllers and airport teams to tackle airfield issues in real time. The committee's work includes:

- Identifying congestion points on taxiways and simplifying ground movements
- Monitoring runway surface conditions and sharing timely updates
- Improving communication flows so crews get the right info at the right time





## West Runway Re-Opening





## New Washrooms

October kicked off the first of a long-term revitalization of all the washrooms in the Domestic Terminal Building.

First one to open around Spring 2026.



# Centralized Passenger Screening Information Sessions



# New Guest Amenities

- This winter, we're introducing new amenities to make travel easier and more enjoyable for our guests — starting with Guest Mobility Aids, including complimentary strollers and luggage carts post-security.



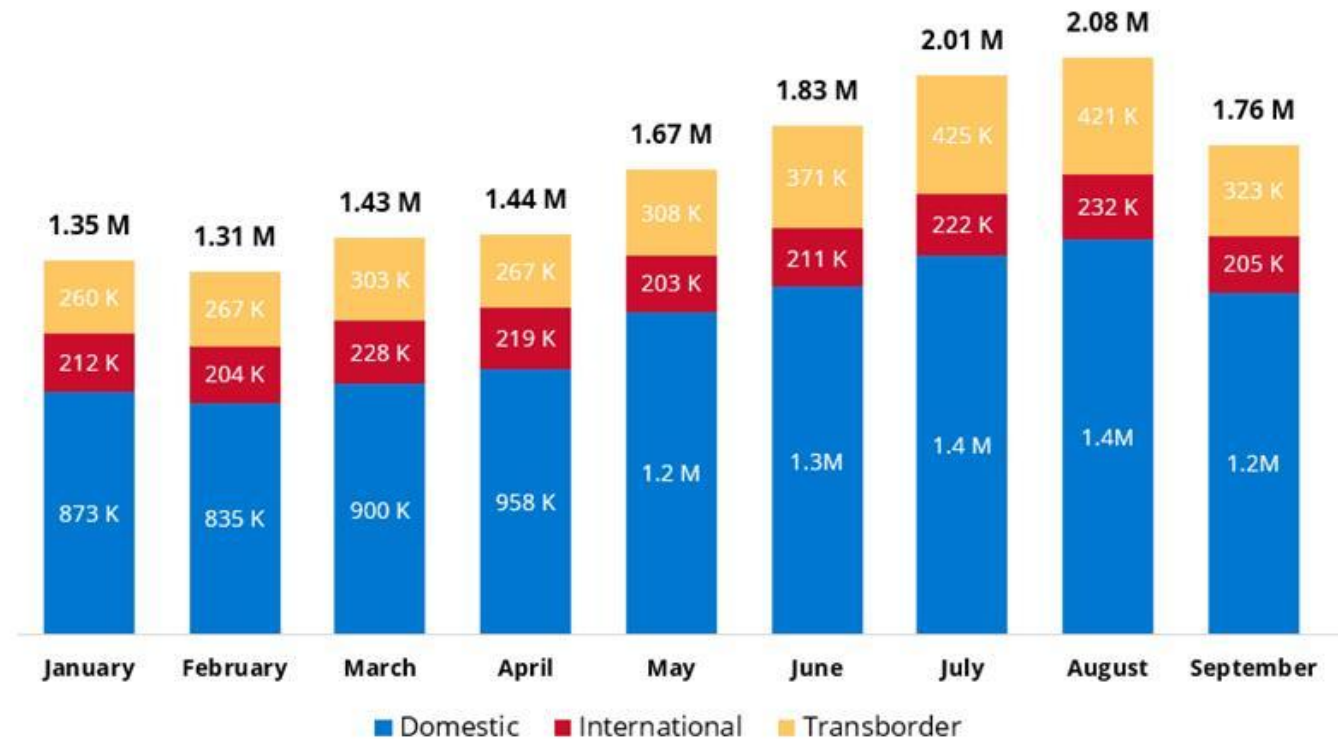
# Passenger Update



# YYC Monthly Enplaned and Deplaned Passenger – Q3 2025

YYC experienced a record-breaking summer, surpassing 2 million passengers in each of July and August. The increase in passenger numbers was driven in part by WestJet's hub and spoke model, the Calgary Stampede and partnering with Tourism

Calgary to welcome members of Rotary International with an additional 16,000 passengers. Per Tourism Calgary, the Rotary delegation added an additional \$100M to Calgary's GDP. Calgary Airports will continue to partner with Tourism Calgary to support large events coming to Calgary by providing such things as check-in stations, lounge access, welcome signage, parking, gift bags, etc.





**CALGARY**  
Airports

# Surprise & Delights

YYC Guest Experience Update 2025





# So Far this Year

January – November 2025

## Easter

- Treats from local vendors like Sweet Shack and Rocky Mountain Chocolate were distributed to over 2,000 guests

## Mother's Day

- Over 1,000 guests created their own fresh flower bouquets at branded stations

## Father's Day

- A custom-branded mini-golf course was installed in the terminal and paired with golf ball-shaped chocolates from Rocky Mountain Chocolate

## Canada Day

- A DIY poster-making workshop station at International Arrivals invited guests to create posters celebrating Canadian pride to welcome their loved ones.

## Pride

- Rainbow chocolates were distributed and a full drag show culminated in a special White Hat Ceremony where YYC's CEO honored one of Calgary's most iconic and longest-running drag queens with a prestigious white cowboy hat.





# Holiday Preview

December 2025

This holiday season will feature five festive-themed Surprise & Delights across all concourses from our retail partners (*with a focus on local businesses*) as well as five musical performances from Enchanted Orchestra and local choirs.



Date of Show	Performer	Performance Start Time	Performance End Time
Friday, December 5 <sup>th</sup> , 2025	Enchanted Orchestra	4:30PM	6:30PM
Friday, December 12 <sup>th</sup> , 2025	St. Francis High School Choir	10:30AM	1:30PM
Friday, December 12 <sup>th</sup> , 2025	Enchanted Orchestra	4:30PM	6:30PM
Thursday, December 18 <sup>th</sup> , 2025	Enchanted Orchestra	4:30PM	6:30PM
Thursday, December 18 <sup>th</sup> , 2025	Harmony Rising Chorus	6:45PM	9:15PM



December 11, 2025

# Centralized Screening Project

Overview - ACCC





# A simpler security experience

Phase One of YYC's new Centralized Security Screening area is **now open** to guests travelling domestically out of YYC.

This universal design has been built for future demand and provides a calmer, more accessible journey for everyone.

These improvements reduce decision fatigue on your journey, both expanding and simplifying the passenger screening process for domestic travel.

Departing from YYC Calgary International Airport has just become easier!

# What to expect for domestic travel



# Centralized Screening

YYC's new centralized passenger screening combines 3 separate checkpoints into **one efficient, modern and centrally located area**

- Pass through one main security screening point (instead of choosing between multiple security checkpoints like A, B or C)
- 7 new lanes located between doors 4 and 6
- More space, clearer wayfinding

# Centralized Screening

Designed with accessibility at the centre

- A dedicated accessibility queue laid out to allow more space for mobility devices
- Spaces with everyone in mind – for those with both apparent and non-apparent disabilities



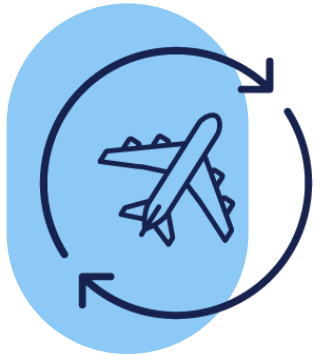


# Centralized Screening

CATSA's enhanced CT X-ray technology, allows guests to:

- Keep electronics, including laptops, tablets and medical devices, in their bags
- Keep permitted liquids, aerosols and gels in their bags

# Same process, newer space



Drop off your  
luggage with your  
airline



Proceed through  
security screening



Locate your gate  
for your departure  
(A, B, C, D)

**Bright and  
spacious space ...  
improving our  
guests'  
experience**





YYC is a member of the Sunflower program

Partenaires avec le Sunflower program, YYC est membre du programme Tournesol.

YYC est membre du programme Tournesol.

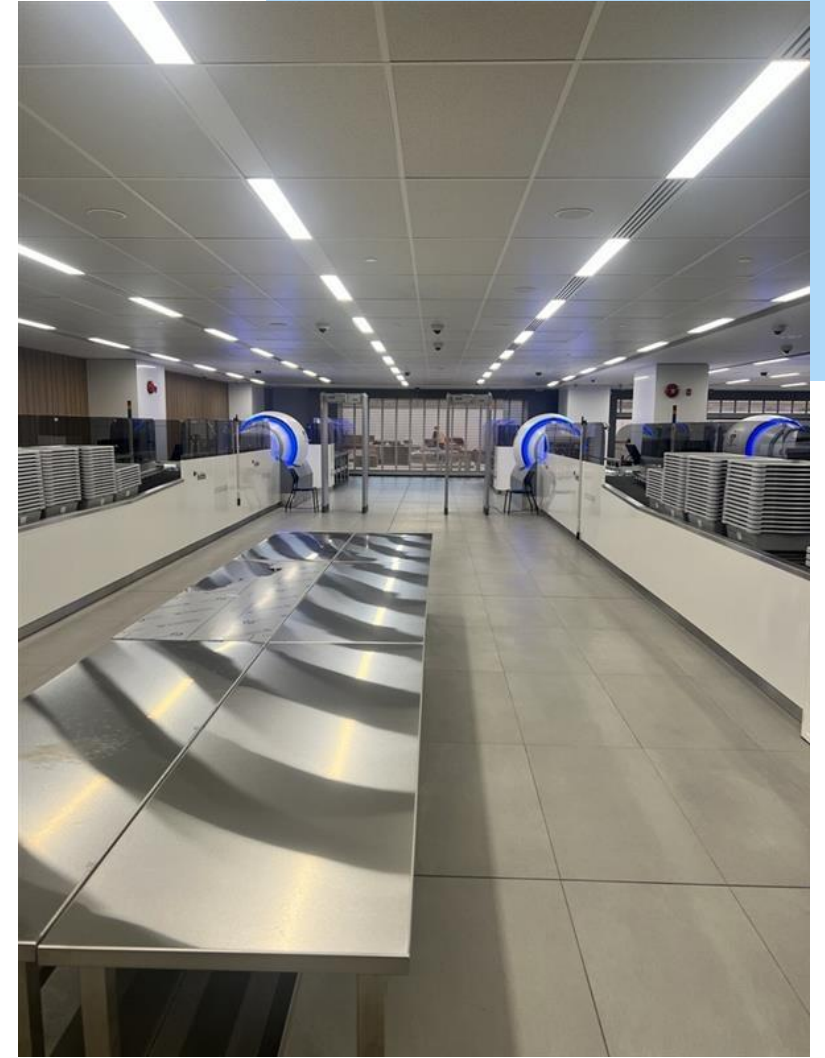
Les voyageurs avec un handicap peuvent bénéficier de services supplémentaires à l'aéroport YYC.

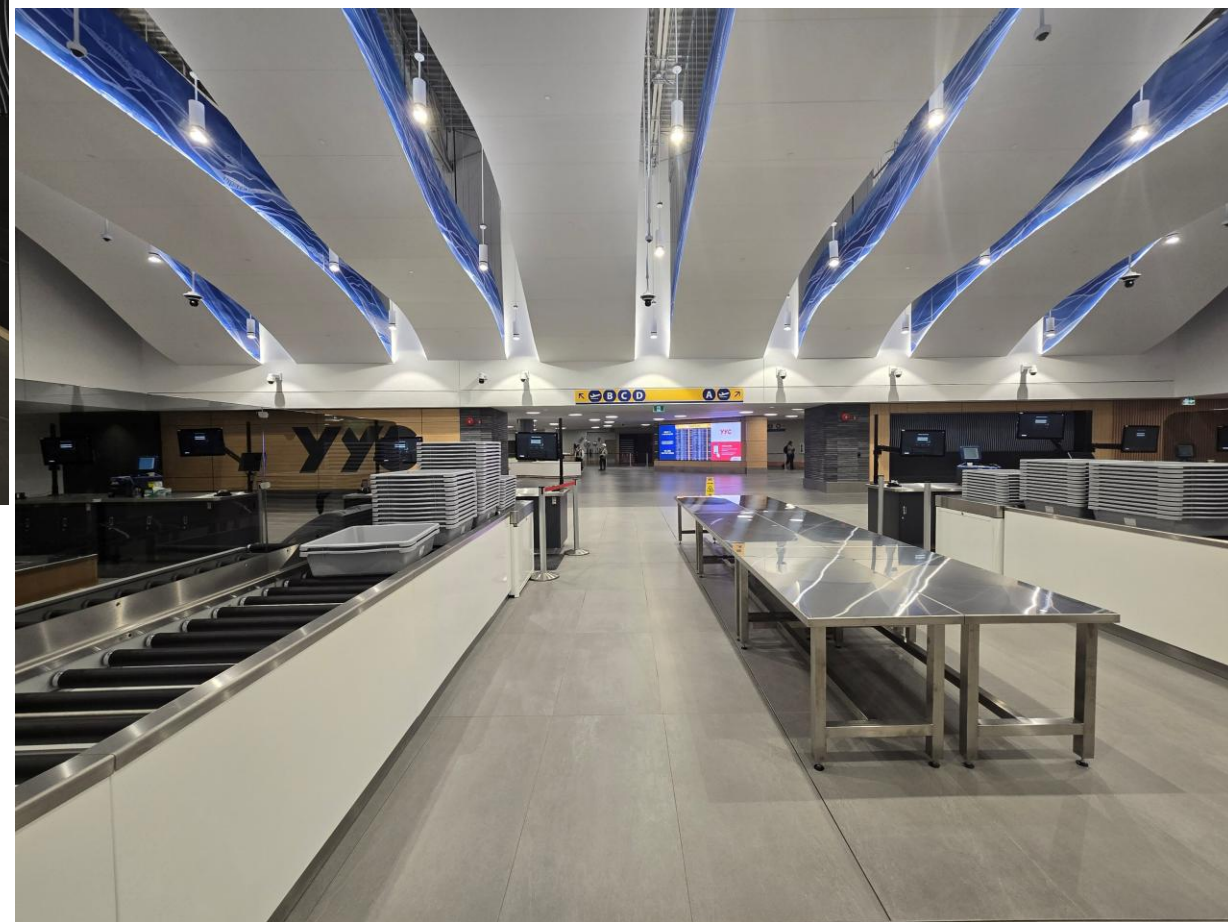
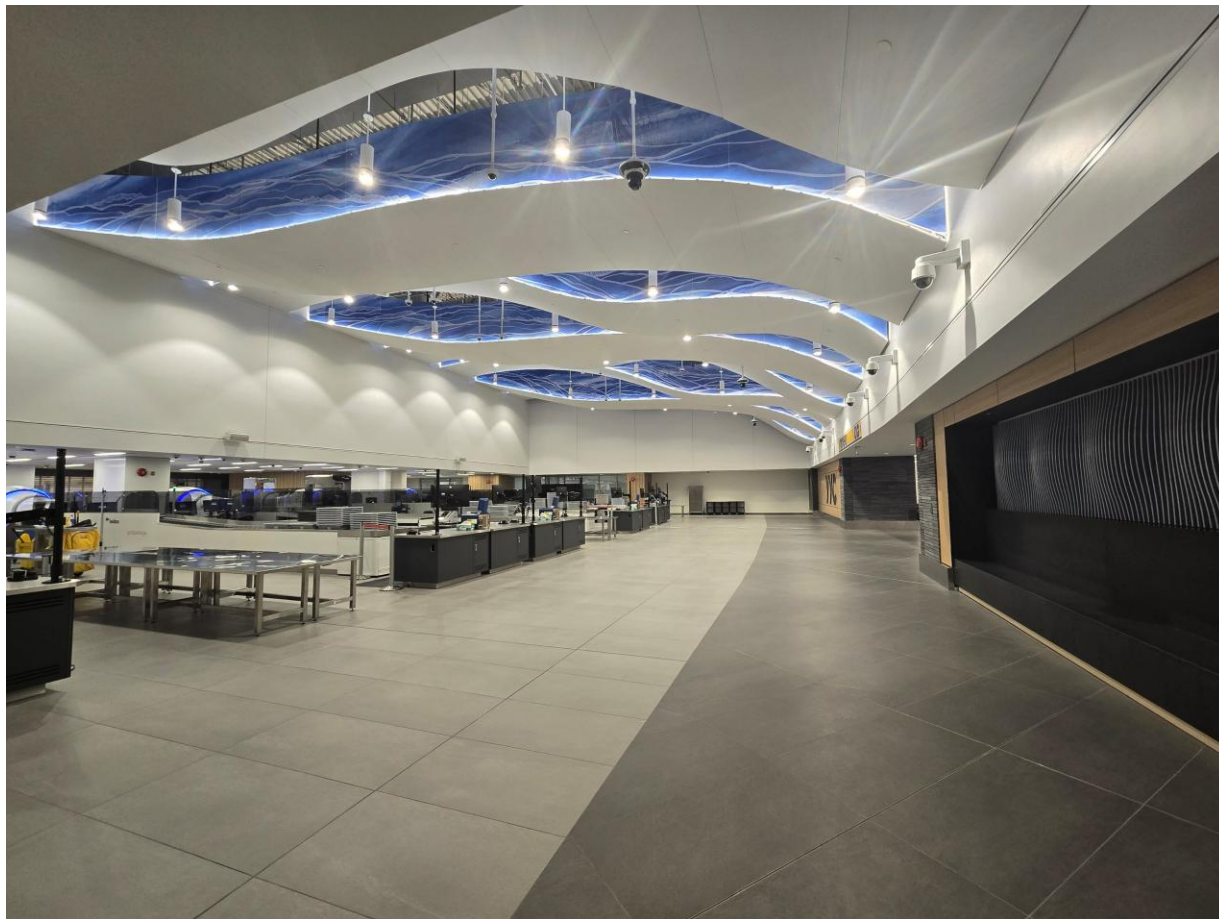
Les services sont disponibles à l'aéroport YYC.

Services d'information des voyageurs à l'aéroport YYC.

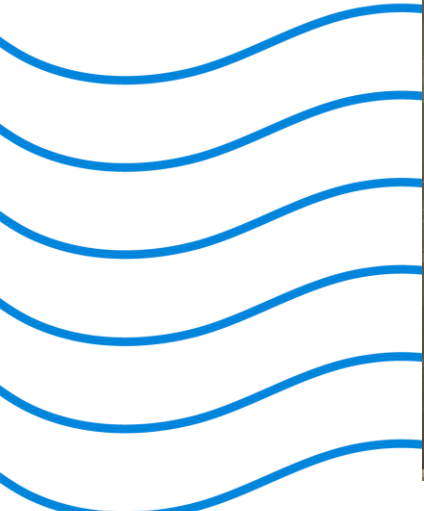
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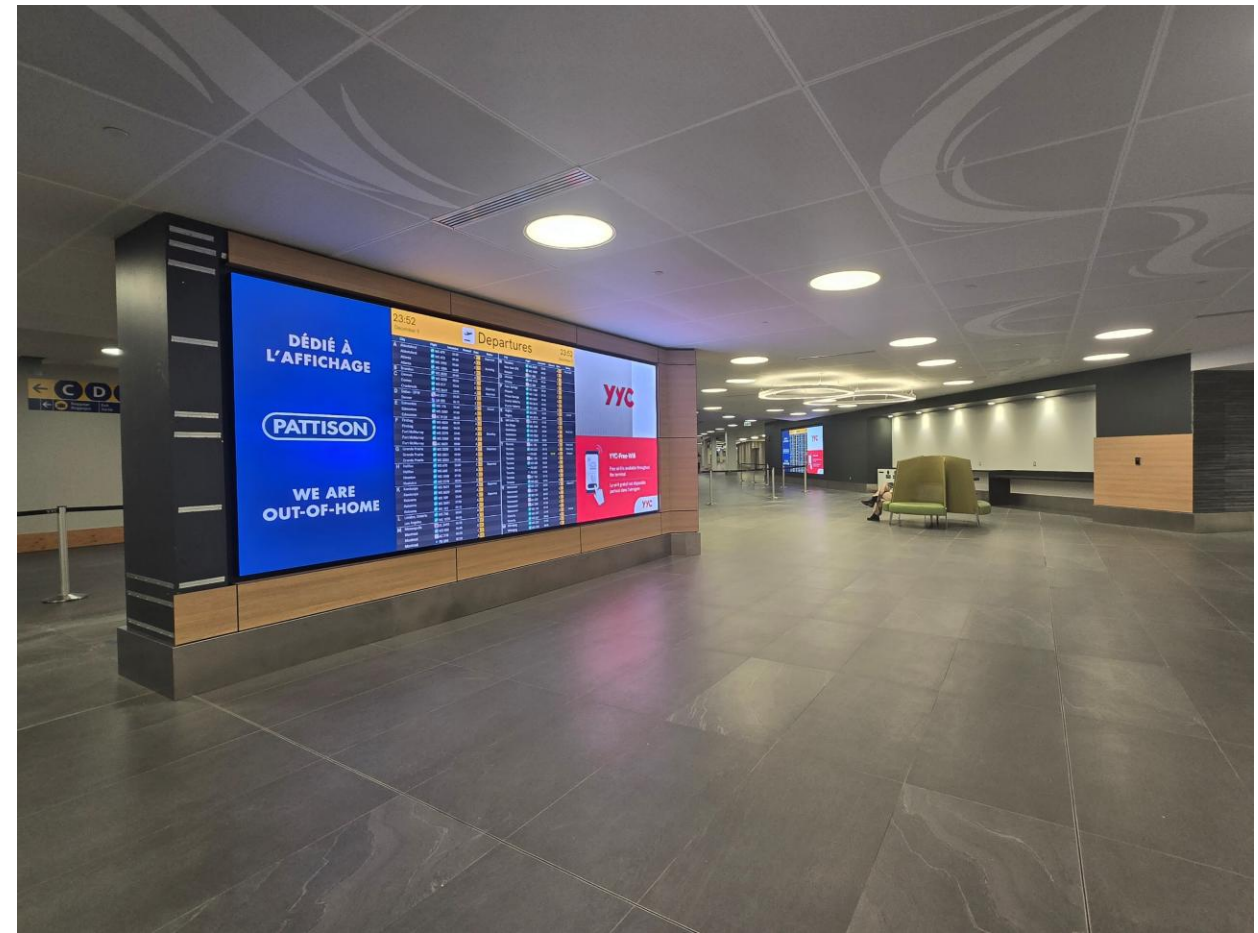
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**So what's next**

# Setting the standard for excellence

## Phase 2 – Jan to Dec 2026

- Continue to develop 2 additional screening lanes
- Further build our accessibility hubs (both pre and post security)
- Complete quiet areas and spaces to pause away from the main flow of travelers, to ease the journey and allow guests to move at their own pace
- Expand our retail as well as food and beverage amenities



# QUESTIONS?

**YYC YBW** | **CALGARY**  
Airports

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For more information visit the Calgary Airport Authority website:  
**Centralized Screening**

NAV CANADA • PROPRIETARY

# West Runway Re-Open & Winter Ops



Serving a world in motion  
[navcanada.ca](https://navcanada.ca)

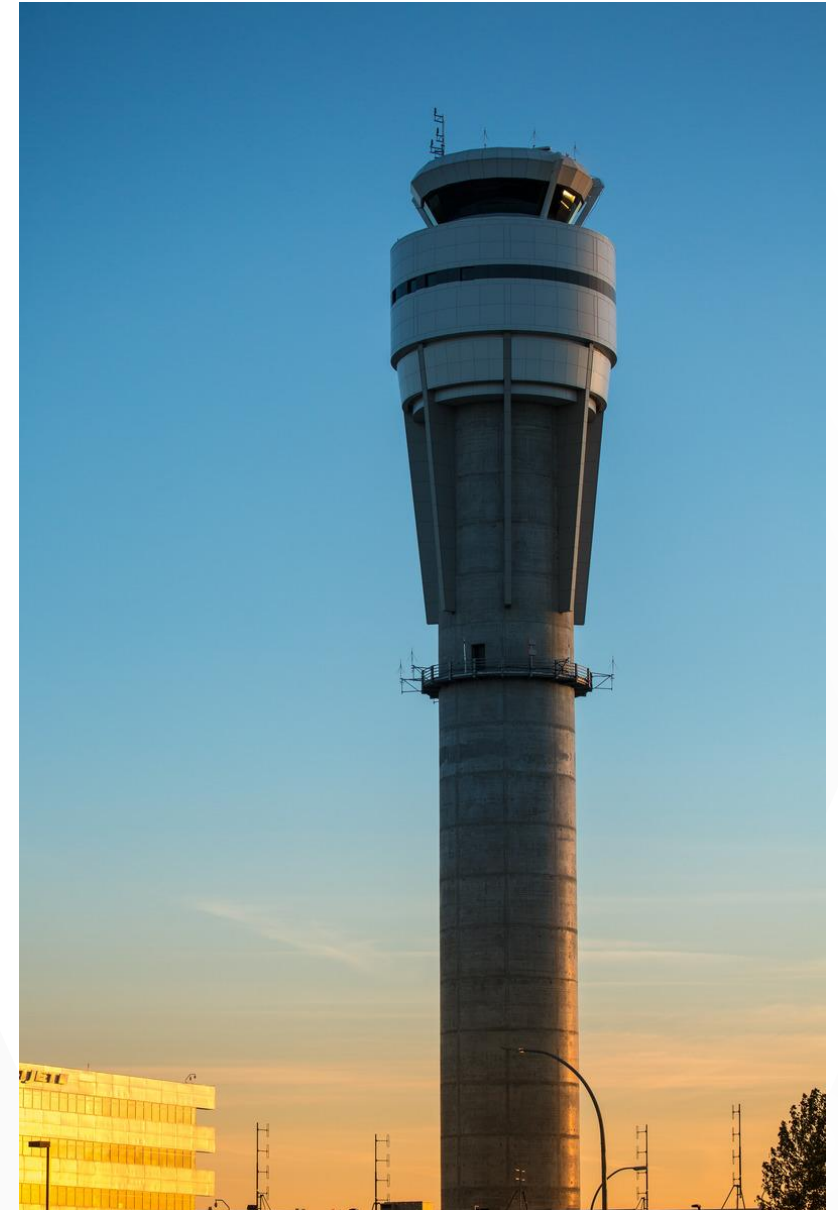


# Back to Parallel

What does this mean?

- Optimal way to run the operation
- Creates options
- Critical for our controllers as winter approaches

# Overall Winter Operations



# Time and Complexity



- Snow Removal
- Runway and Taxiway availability
- Timing
- Delays' impact on the whole system

# Runway Configurations and Flight Patterns

- Unusual configurations
- Potential for holds
- Changes in where planes are over the ground
- Snow's affect on noise

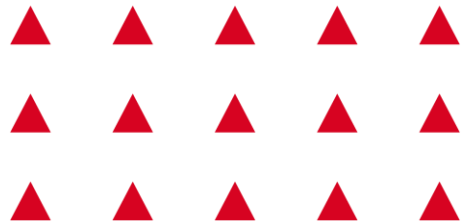
# Snow Events



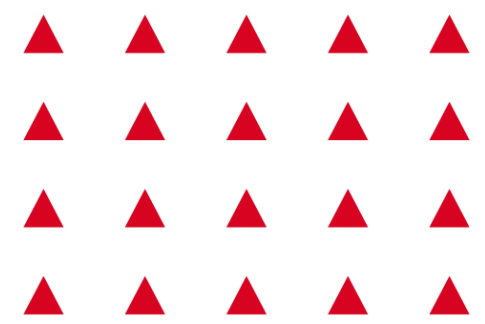


# Noise Analysis and Community Concerns

December 11, 2025



# Noise Program Updates



## Operational Stats

- Going forward they will be a part a standing agenda item at the ACCC meeting.
- Accepting feedback on what you'd like to see presented

## Noise Abatement Procedures

- Looking to update these following the return to normal operations (i.e. the opening of the west runway)
- Involves extensive community consultation and data collection
- Updates and timelines will be presented at ACCC meetings

## NMT Placement

- Engaged a Noise, Vibration and Acoustic consulting firm to help us determine the placement and settings for our NMTs
- Work will begin in 2026

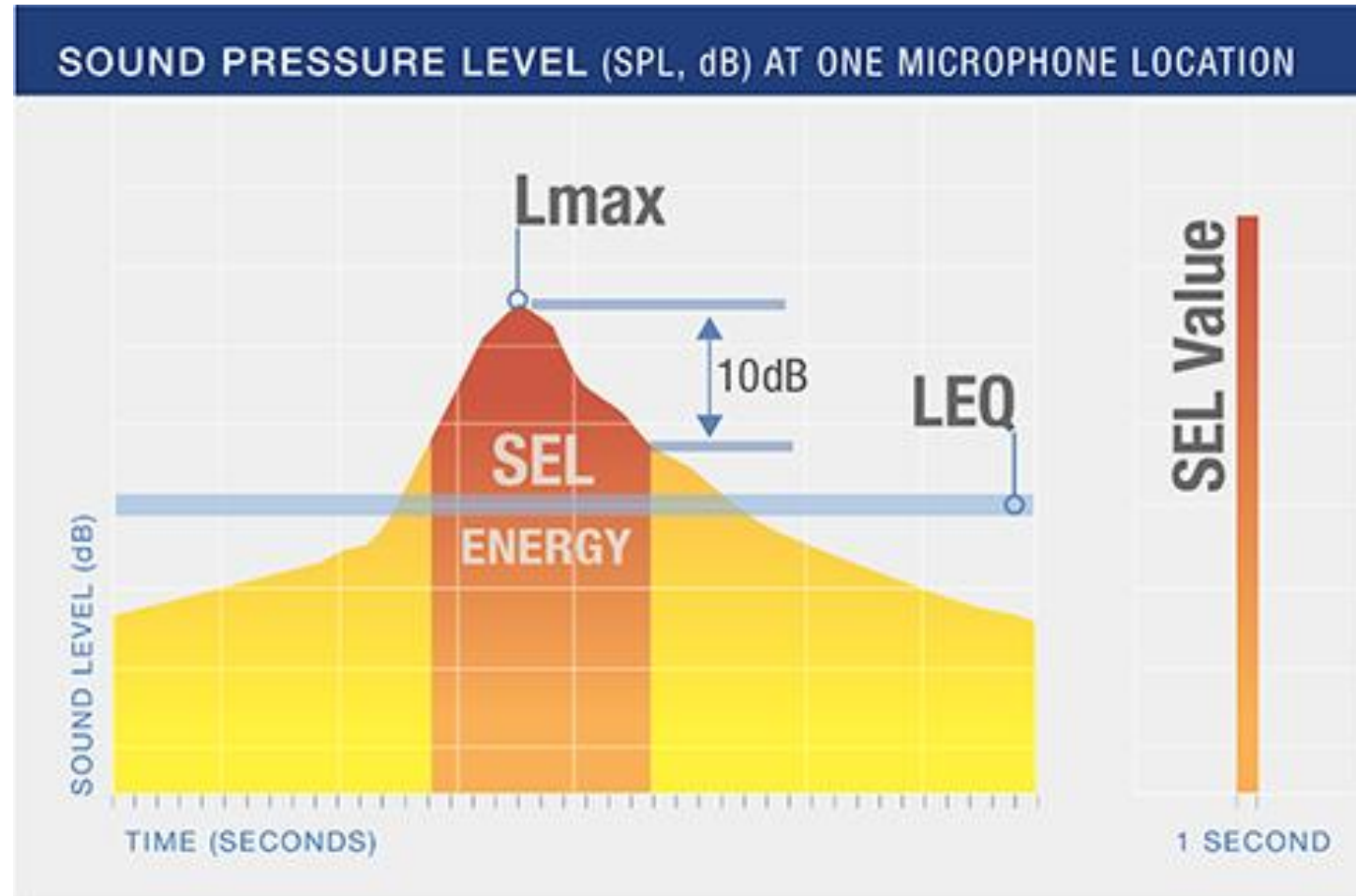
# Aircraft Acoustics

## Lmax

- Maximum instantaneous sound pressure

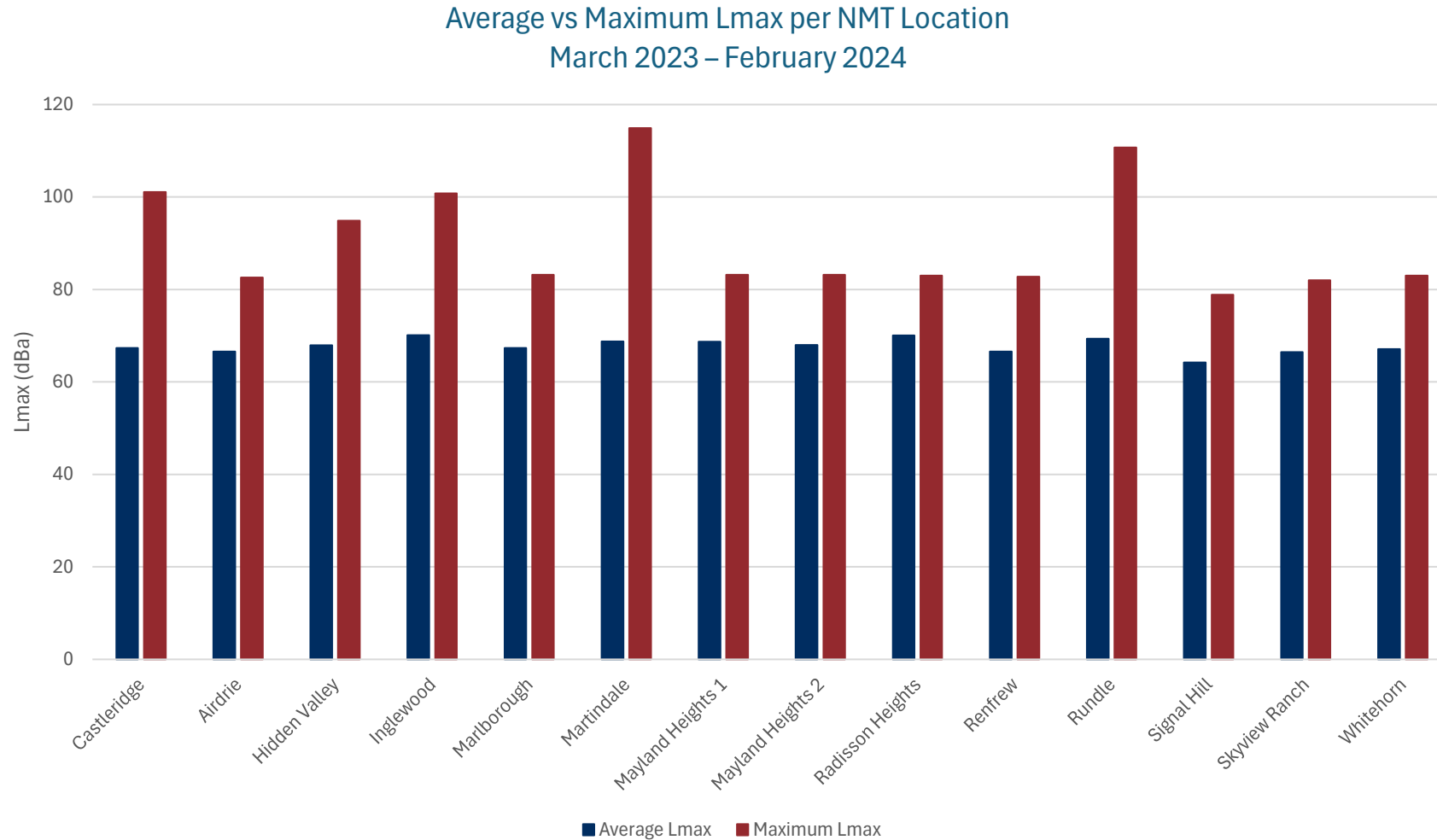
## Sound Exposure Level (SEL)

- Metric for comparing acoustic events of different durations



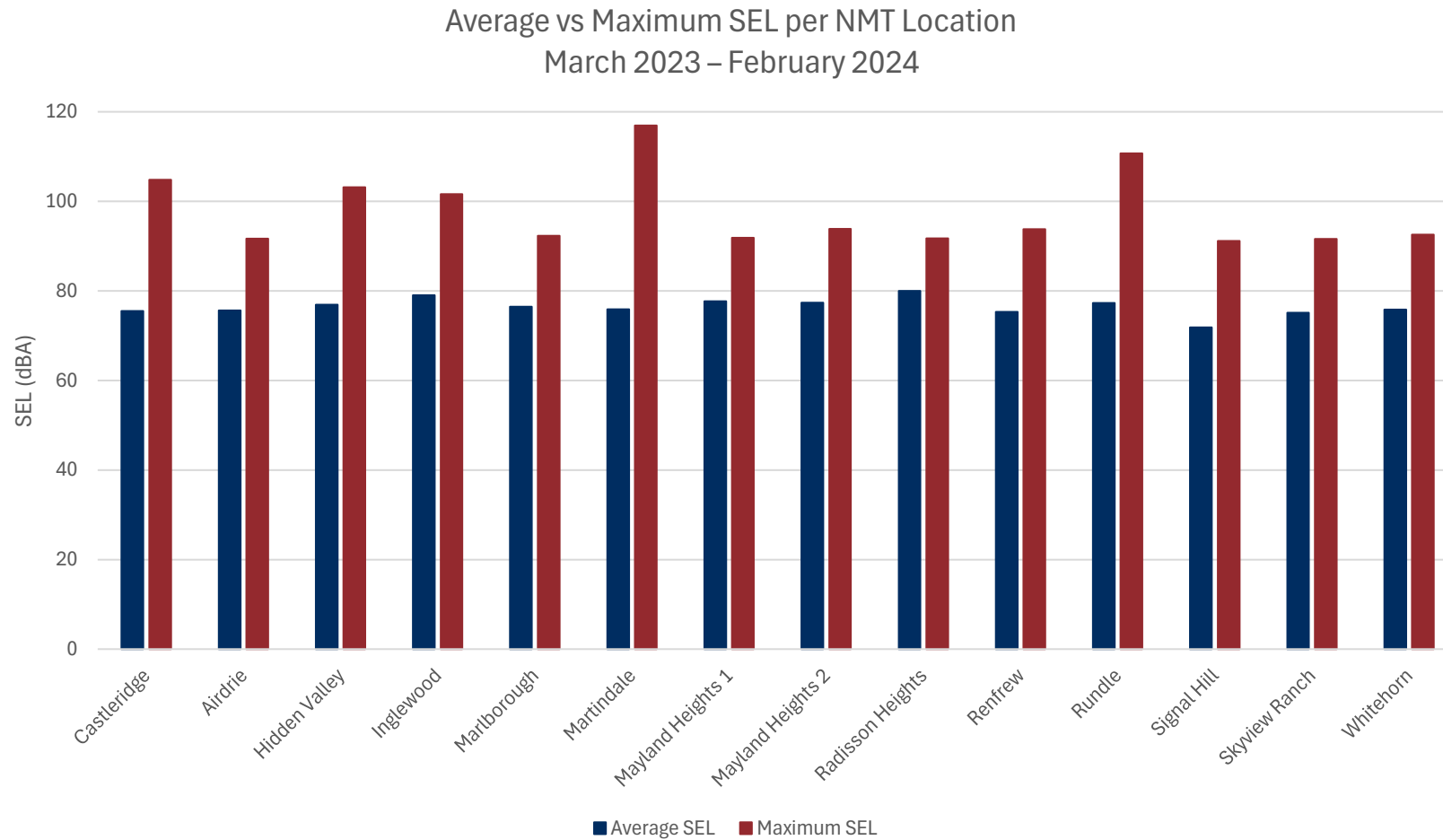
# Baseline Noise Analysis

## Lmax Average vs Maximum

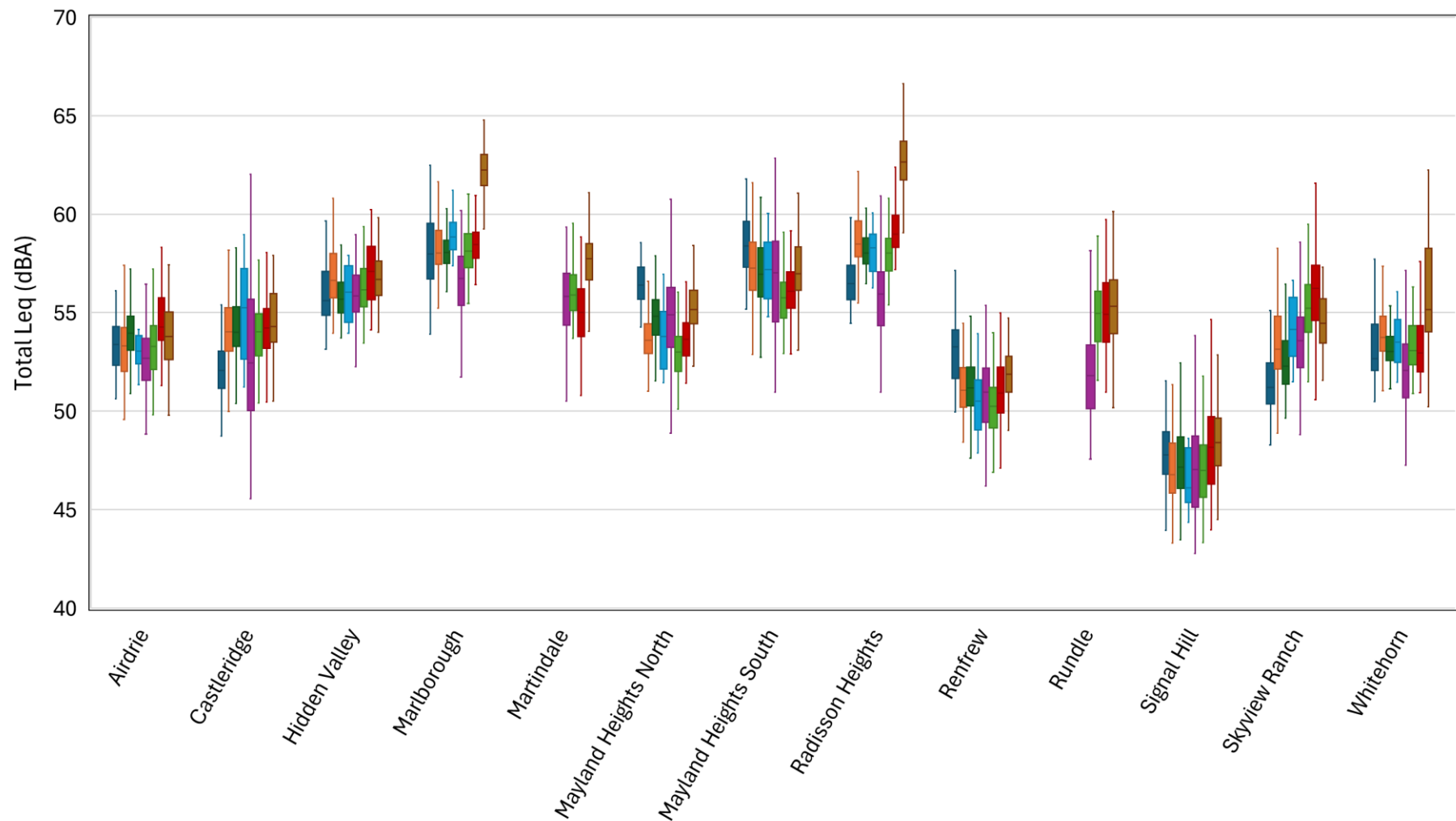


# Baseline Noise Analysis

## SEL Average vs Maximum



# Total Leq During Different Project Phases



Pre-Construction - Summer 2023

During Construction (Shortened Runway Opened) - July to November 2024

During Construction (West Runway Open) - November 2024 to April 2025

During Construction (West Runway Closed) - June to September 2025

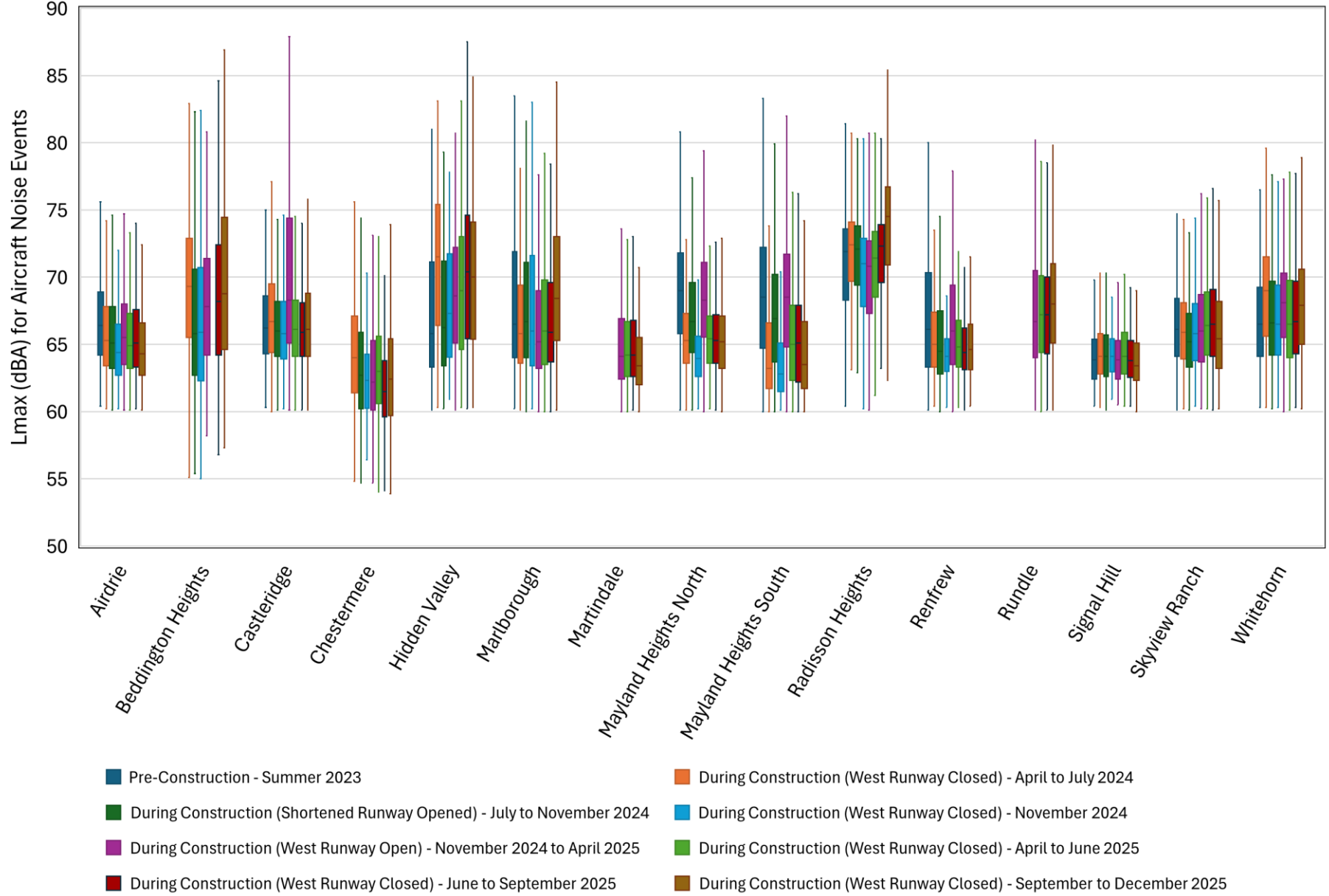
During Construction (West Runway Closed) - April to July 2024

During Construction (West Runway Closed) - November 2024

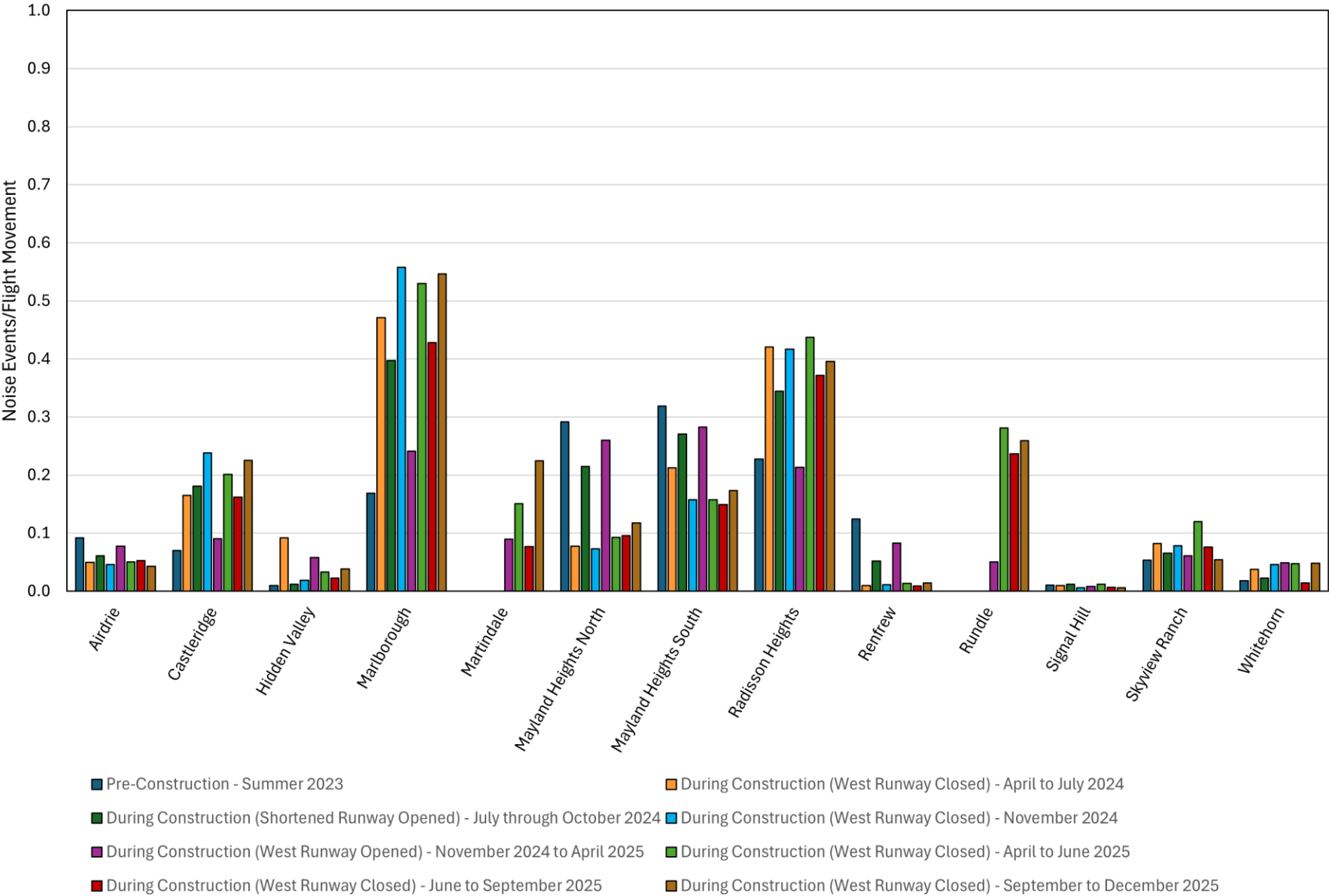
During Construction (West Runway Closed) - April to June 2025

During Construction (West Runway Closed) - September to December 2025

Lmax of Aircraft Noise Events During Different Project Phases



Noise Events per Flight Movement





# 2025 Runway Usage Statistics

- Year

2018

2019

2020

2021

2022

2023

2024

✓

 2025
- Month

✓

 01 Jan

✓

 02 Feb

✓

 03 Mar

✓

 04 Apr

✓

 05 May

✓

 06 Jun

✓

 07 Jul

✓

 08 Aug

✓

 09 Sep

✓

 10 Oct

✓

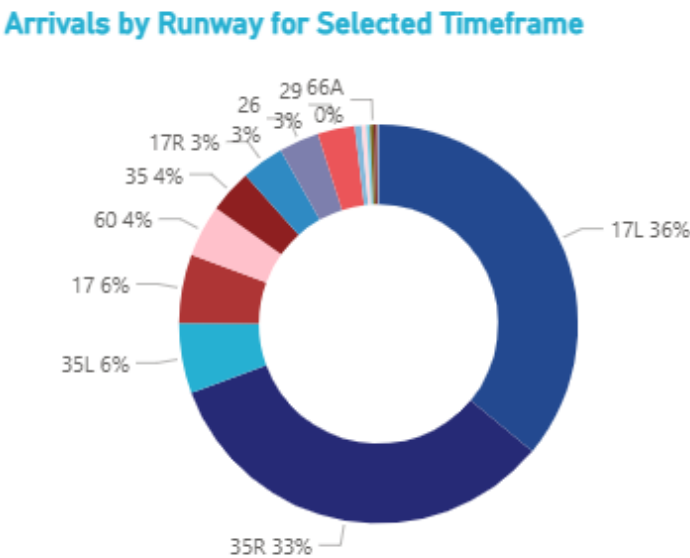
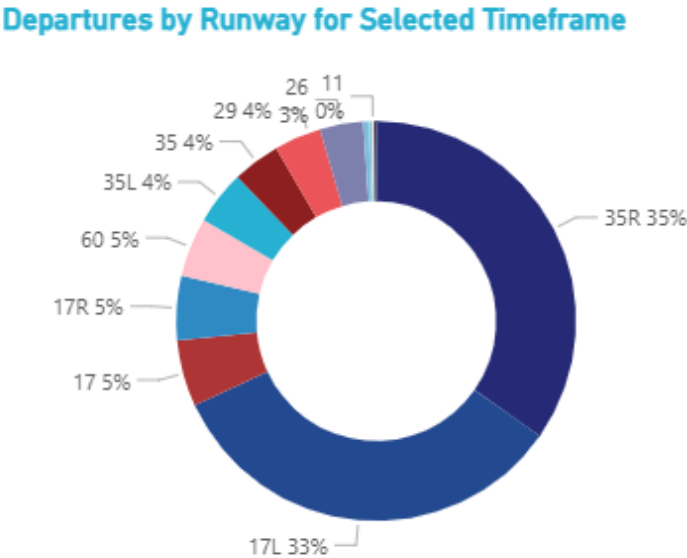
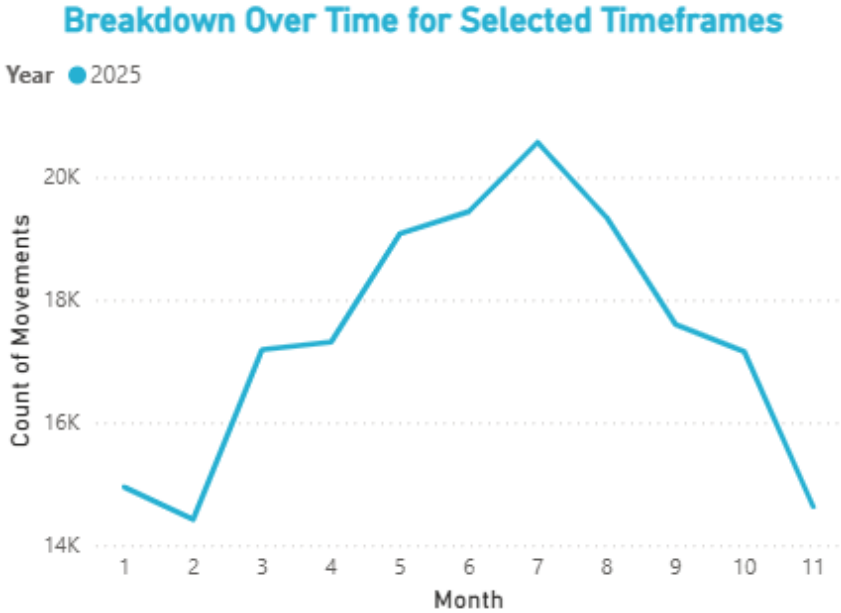
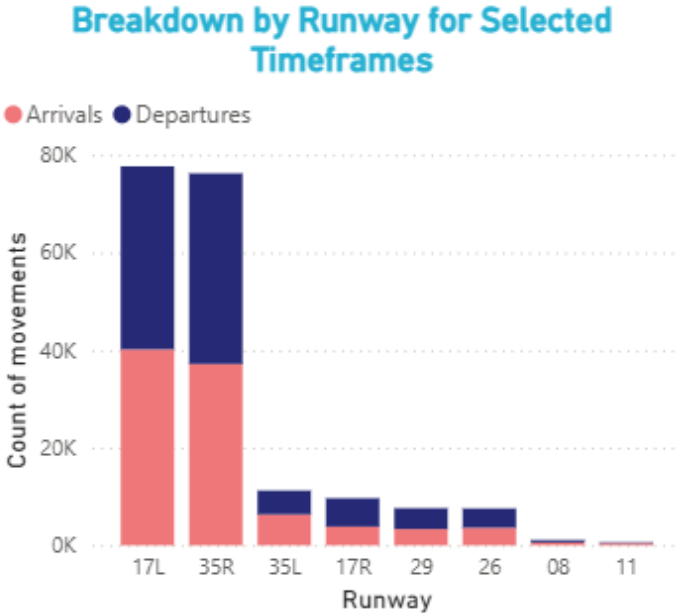
 11 Nov

✓

 12 Dec

View Tabular Data

Traffic by Hour and Aircraft Type



# 2025 Runway Usage Statistics

Year

☐ 2018

☐ 2019

☐ 2020

☐ 2021

☐ 2022

☐ 2023

☐ 2024

☒ 2025

Month

☒ 01 Jan

☒ 02 Feb

☒ 03 Mar

☒ 04 Apr

☒ 05 May

☒ 06 Jun

☒ 07 Jul

☒ 08 Aug

☒ 09 Sep

☒ 10 Oct

☒ 11 Nov

☐ 12 Dec

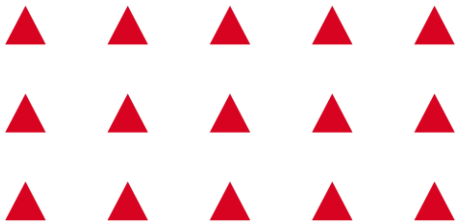
Departures by Runway for Selected Year & Month														
Runway	11		17L		17R		29		35L		35R		Total	
Month_title	%	# movements	%	# movements	%	# movements	%	# movements	%	# movements	%	# movements	%	# movements
01 Jan			8%	590	19%	1485	11%	826	21%	1585	42%	3199	100%	7685
02 Feb			11%	696	32%	2081	8%	516	22%	1451	28%	1803	100%	6547
03 Mar			18%	1342	30%	2254	4%	275	25%	1855	24%	1828	100%	7554
04 Apr	0%	10	42%	3181			1%	109			57%	4337	100%	7637
05 May	1%	49	57%	5084			3%	262			39%	3478	100%	8873
06 Jun	0%	13	40%	3680	0%	1	2%	183	0%	1	58%	5297	100%	9175
07 Jul	0%	2	49%	4846			4%	421			47%	4632	100%	9901
08 Aug	0%	20	54%	5251			2%	164			44%	4234	100%	9669
09 Sep	1%	92	52%	4535			4%	364			43%	3800	100%	8791
10 Oct	0%	4	54%	4677			7%	582			39%	3323	100%	8586
11 Nov	0%	2	50%	3628			8%	560			43%	3131	100%	7321
Total	0%	192	41%	37510	6%	5821	5%	4262	5%	4892	43%	39062	100%	91739

Arrivals by Runway for Selected Year & Month														
Runway	11		17L		17R		29		35L		35R		Total	
Month_title	%	# movements	%	# movements	%	# movements	%	# movements	%	# movements	%	# movements	%	# movements
01 Jan			15%	1082	15%	1063	12%	901	35%	2543	23%	1676	100%	7265
02 Feb			24%	1586	18%	1186	8%	495	28%	1808	22%	1473	100%	6548
03 Mar			29%	2171	21%	1582	4%	330	26%	1987	20%	1488	100%	7558
04 Apr	0%	23	43%	3257			2%	126			55%	4236	100%	7642
05 May	1%	88	57%	5078			3%	274			39%	3444	100%	8884
06 Jun	1%	67	40%	3699	0%	5	1%	88	0%	1	58%	5299	100%	9159
07 Jul	2%	176	48%	4761			1%	58			49%	4892	100%	9887
08 Aug	0%	7	57%	5477			0%	23			43%	4168	100%	9675
09 Sep	1%	65	53%	4687			1%	132			45%	3926	100%	8810
10 Oct	0%	2	55%	4685			5%	403			41%	3485	100%	8575
11 Nov	0%	22	50%	3687			7%	521			42%	3083	100%	7313
Total	0%	450	44%	40170	4%	3836	4%	3351	7%	6339	41%	37170	100%	91316

**CALGARY**  
Airports

# Special Guest: Air Service Development

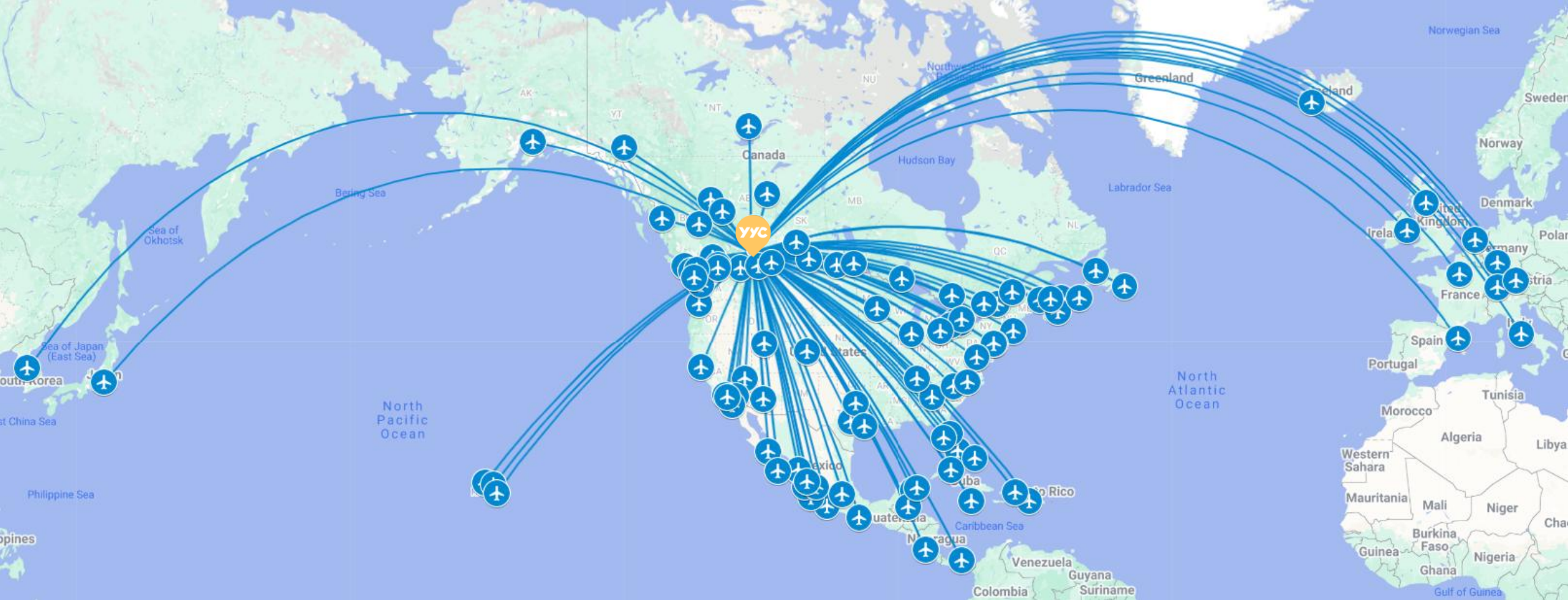
Ignacio Ottati



## #BlueSkyCity Contributor

- Air Service Development Manager
- Passionate about aviation
- Ambassador to YYC, our City and our Region
- Connect Calgary to the world
- Attract new airlines, maintain current service, influence to increase frequency and add more nonstop destinations.
- Build meaningful and reciprocal relationships





# North America's most connected mid-sized airport

Municipal Population under 2 Million



**35%**  
Connecting  
Passengers



**18.9M**  
Passengers  
in 2024



**108**  
Non-Stop  
Destinations



**66**  
Gates



**Main Hub**  
For WestJet

# Destinations Served

108 direct destinations served from YYC

## Domestic

Metro Area	Airport Code	Airline(s)	Summer	Winter
Abbotsford	YXX	Flair, WestJet	●	●
Brandon	YBR	WestJet	●	●
Charlottetown	YYG	WestJet	●	
Comox	YQQ	WestJet	●	●
Cranbrook	YXC	WestJet	●	●
Deer Lake	YDF	WestJet	●	
Edmonton	YEG	Air Canada, Air North, WestJet	●	●
Fort McMurray	YMM	Air Canada, WestJet	●	●
Fort St.John	YXJ	WestJet	●	●
Fredericton	YFC	WestJet	●	
Grande Prairie	YQU	Air Canada, WestJet	●	●
Halifax	YHZ	WestJet	●	●
Hamilton	YHM	WestJet, Porter	●	●
Kamloops	YKA	WestJet	●	●
Kelowna	YLW	Air Canada, Flair, WestJet	●	●
Kitchener	YKF	Flair, WestJet	●	●
Lethbridge	YQL	WestJet	●	●
London	YXU	WestJet	●	●
Medicine Hat	YXH	WestJet	●	●
Moncton	YQM	WestJet	●	●
Montreal	YUL	Air Canada, WestJet, Porter	●	●
Nanaimo	YCD	WestJet	●	●
Ottawa	YOW	Air Canada, Porter, WestJet	●	●
Penticton	YYF	WestJet	●	●
Prince George	YXS	WestJet	●	●
Quebec	YQB	WestJet	●	
Regina	YQR	WestJet	●	●
Saskatoon	YXE	WestJet	●	●
St. John's	YYT	WestJet	●	●
Sudbury	YSB	WestJet	●	
Sydney	YQY	WestJet	●	
Terrace	YXT	WestJet	●	●
Thunder Bay	YQT	WestJet	●	
Toronto	YYZ	Air Canada, Flair, Porter, WestJet	●	●
Vancouver	YVR	Air Canada, Flair, WestJet	●	●
Victoria	YYJ	Flair, WestJet	●	●
Whitehorse	YXY	Air North, WestJet	●	●
Windsor	YQG	WestJet	●	
Winnipeg	YWG	Air Canada, Flair, WestJet	●	●
Yellowknife	YZF	WestJet	●	●

## International

Metro Area	Airport Code	Airline(s)	Summer	Winter
Amsterdam	AMS	KLM	●	●
Barcelona	BCN	WestJet	●	
Belize City	BZE	WestJet	●	●
Cancún	CUN	WestJet	●	●
Cozumel	CZM	WestJet		●
Dublin	DUB	WestJet	●	
Edinburgh	EDI	WestJet	●	
Frankfurt	FRA	Condor, Discover	●	●
Guadalajara	GDL	WestJet		●
Huatulco	HUX	WestJet		●
Incheon-Seoul	ICN	WestJet	●	
Ixtapa	ZIH	WestJet		●
Liberia	LIR	WestJet	●	
London	LHR	Air Canada, WestJet	●	●
Loreto	LTO	WestJet		●
Manzanillo	ZLO	WestJet		●
Mazatlán	MZT	WestJet		●
Mexico City	MEX	WestJet	●	●
Montego Bay	MBJ	WestJet		●
Munich	MUC	Discover	●	
Nassau	NAS	WestJet		●
Panama City	PTY	WestJet		●
Paris	CDG	WestJet	●	●
Puerto Escondido	PXM	WestJet		●
Puerto Plata	POP	WestJet		●
Puerto Vallarta	PVR	WestJet	●	●
Punta Cana	PUJ	WestJet	●	●
Reykjavik	KEF	WestJet	●	
Rome	FCO	WestJet	●	
San Jose del Cabo	SJD	WestJet	●	●
Tepic	TPQ	WestJet		●
Tokyo	NRT	WestJet	●	●
Tulum	TQO	WestJet		●
Varadero	VRA	WestJet	●	●
Zurich	ZRH	Edelweiss	●	

## Transborder

Metro Area	Airport Code	Airline(s)	Summer	Winter
Anchorage	ANC	WestJet	●	
Atlanta	ATL	WestJet	●	●
Austin	AUS	WestJet	●	
Boston	BOS	WestJet	●	
Charlotte	CLT	American	●	
Chicago	ORD	American, United, WestJet	●	●
Dallas	DFW	American	●	●
Denver	DEN	United, WestJet	●	●
Detroit	DTW	WestJet	●	
Fort Lauderdale	FLL	WestJet	●	●
Honolulu	HNL	WestJet	●	●
Houston	IAH	United, WestJet	●	●
Kahului/Maui	OGG	WestJet	●	●
Kailua/Kona	KOA	WestJet		●
Las Vegas	LAS	WestJet	●	●
Los Angeles	LAX	WestJet	●	●
Minneapolis	MSP	Delta, WestJet	●	●
Nashville	BNA	WestJet	●	●
New York City	JFK, LGA	WestJet, American	●	●
Newark	EWK	Air Canada	●	●
Orlando	MCO	WestJet	●	●
Palm Springs	PSP	WestJet	●	●
Phoenix	PHX	WestJet	●	●
Portland	PDX	WestJet	●	
Raleigh	RDU	WestJet	●	
Salt Lake City	SLC	Delta	●	●
San Diego	SAN	WestJet	●	●
San Francisco	SFO	United, WestJet	●	●
Santa Ana	SNA	WestJet	●	●
Seattle	SEA	Alaska, WestJet	●	●
Tampa	TPA	WestJet	●	●
Washington	IAD	United, WestJet	●	

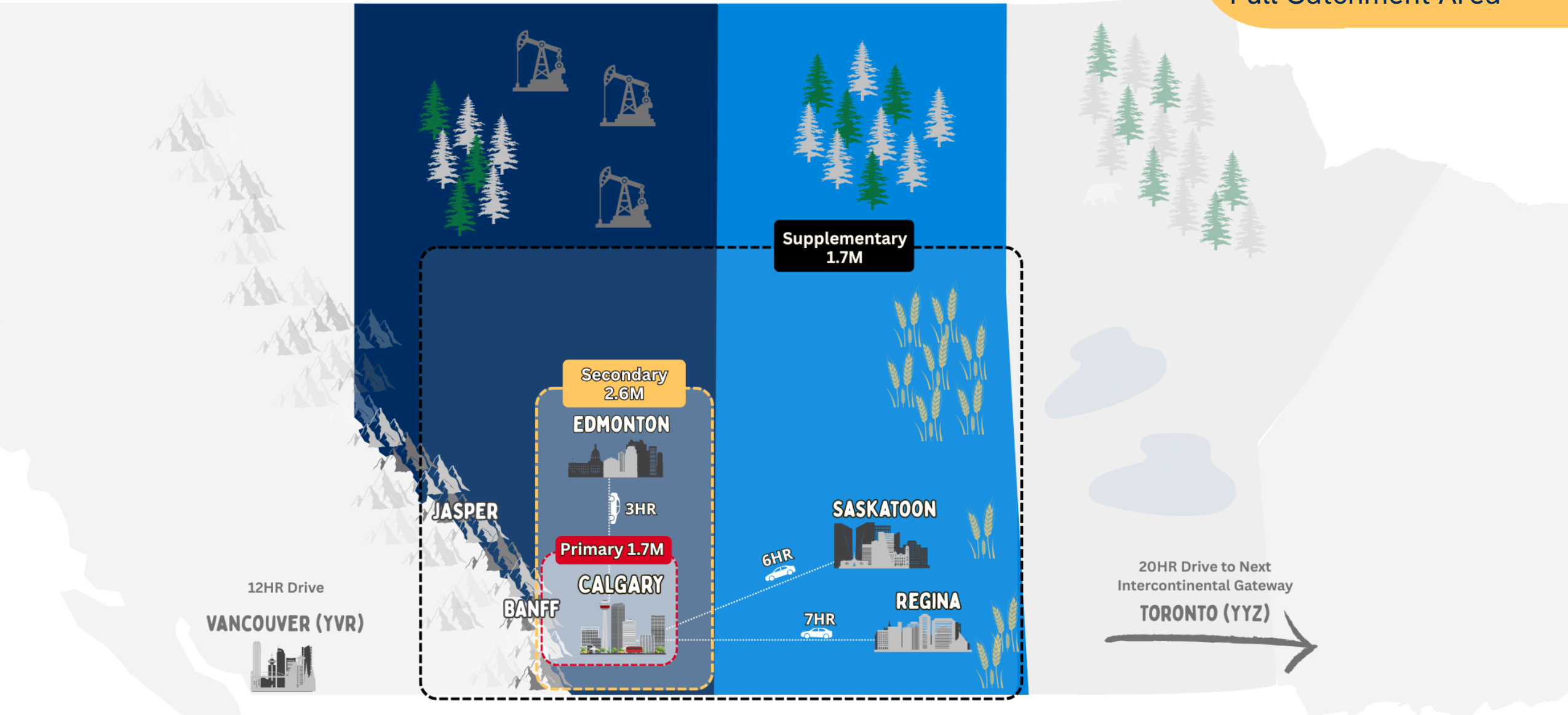


# Large & Captive Catchment Area

Unique catchment area includes neighboring provinces with YYC being the closest International Airport option.

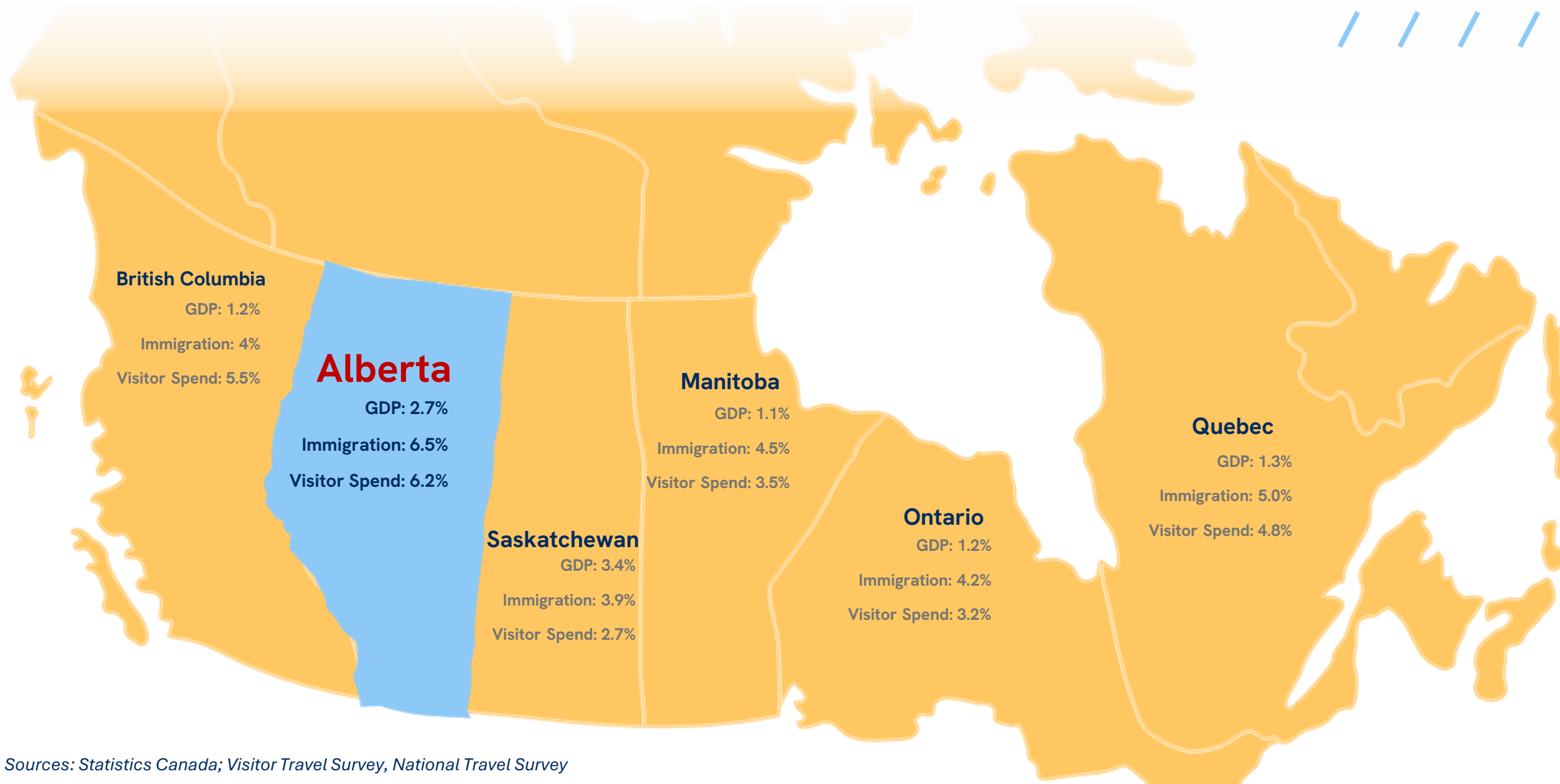
# 6M

Full Catchment Area



# Alberta is Canada's economic growth leader

Year over Year GDP, Immigration, & Visitor Spend (2024 vs 2023)



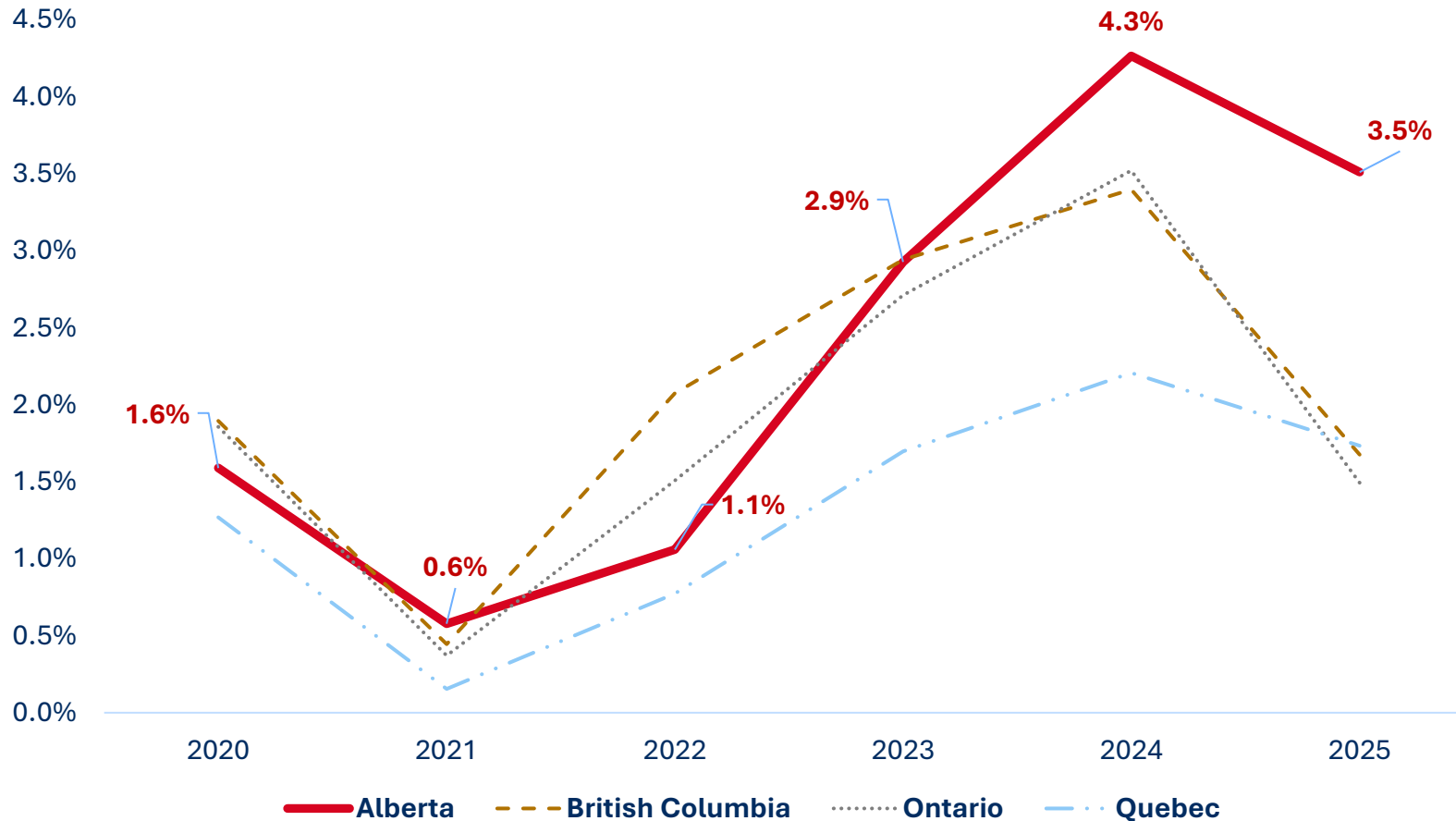
Sources: Statistics Canada; Visitor Travel Survey, National Travel Survey

# Fastest Growing Province

Alberta population has grown 35% faster than the national average since 2020

## Canadian Population Growth by Province

2021 - 2025



Source: Cirium – Stats Canada as of Q1

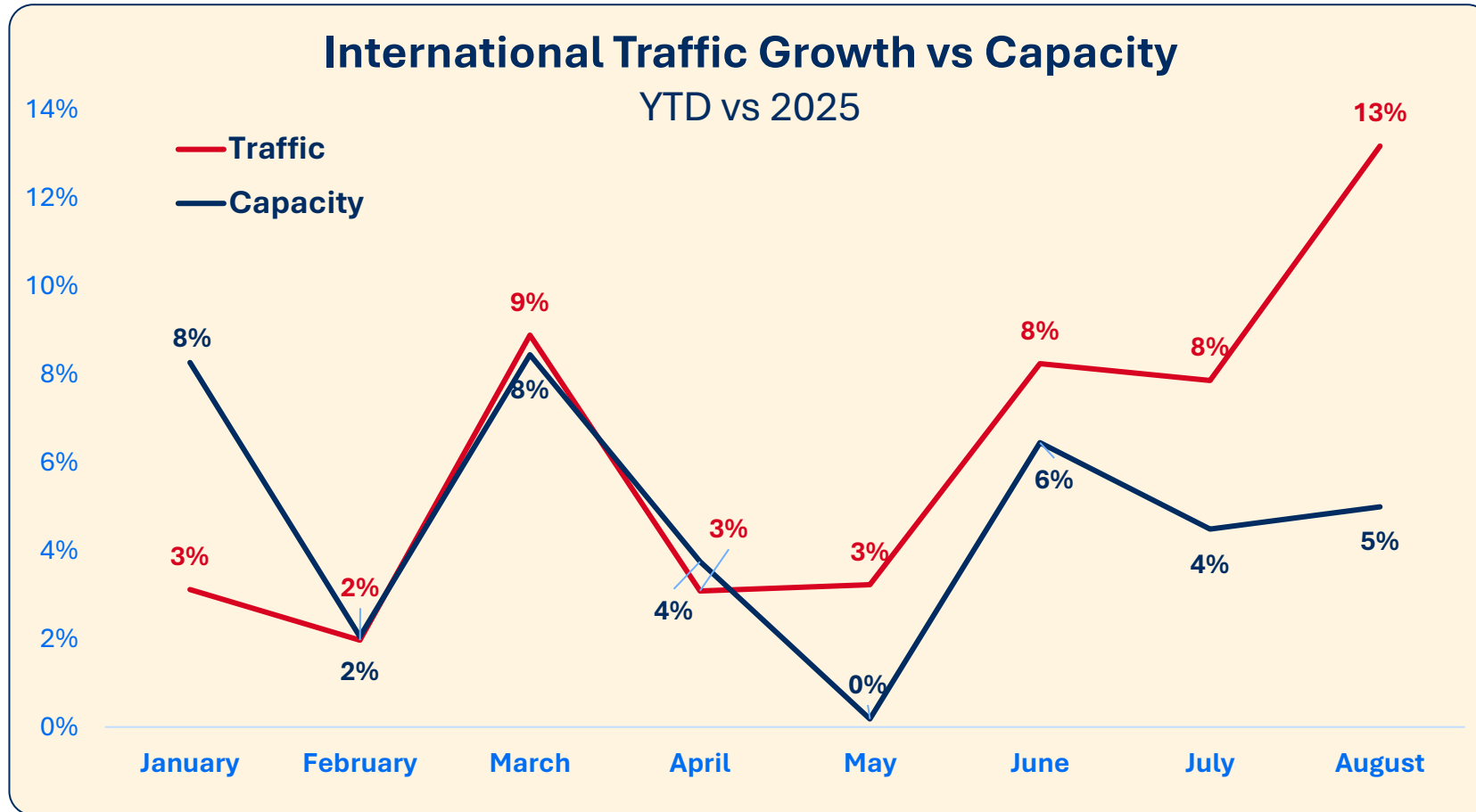
No major Canadian province has seen stronger population growth than Alberta over the past 5 years at 12.3%

Including neighboring Saskatchewan (no intercontinental flights) the full YYC catchment area has grown to over 6 million

An open immigration policy drove much of the population growth while also creating greater international travel requirements

# International Traffic Growth

International traffic grew at twice the rate of capacity in recent months

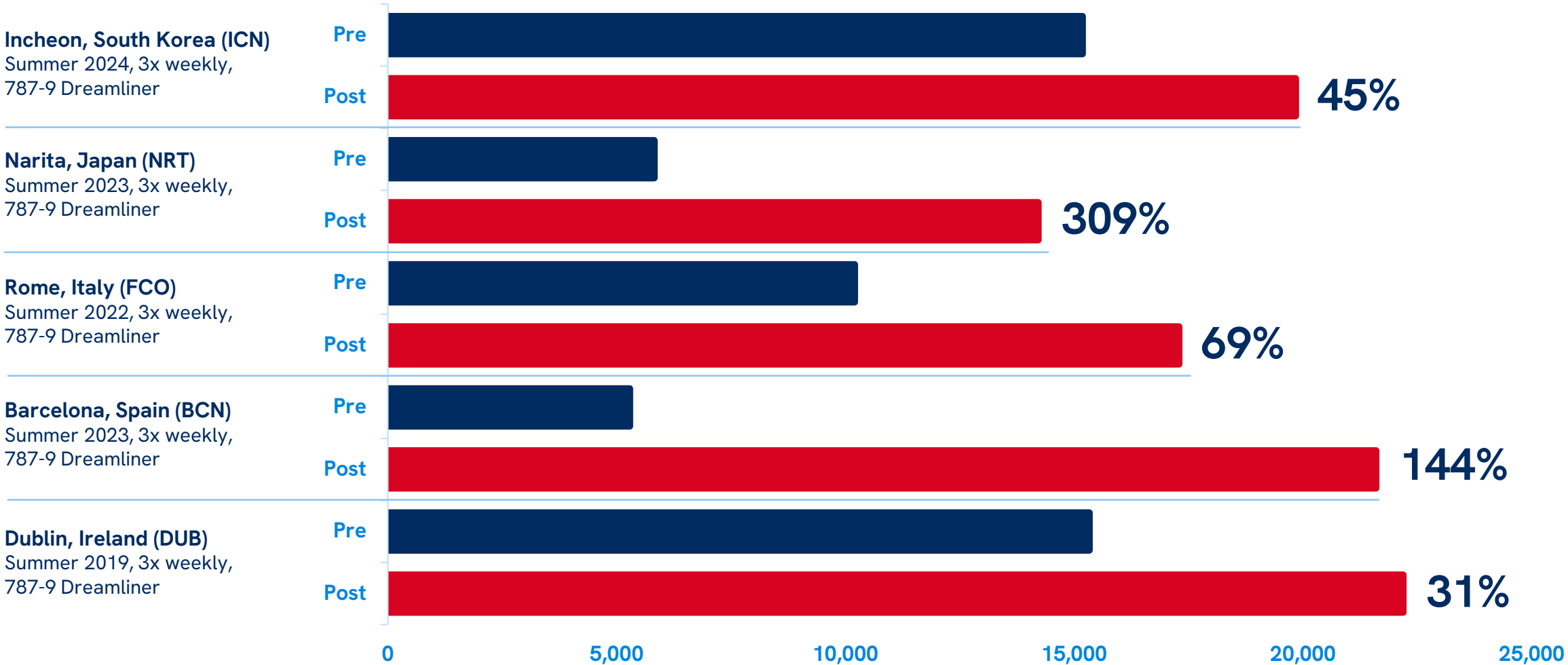


- YYC's International traffic has shown significant growth this past summer season
- Inbound International visitors to YYC up 6% year to date while rest of Canada down 1% vs 2024
- Only a 2% capacity increase to international markets loaded for summer 2026

# Success Stories

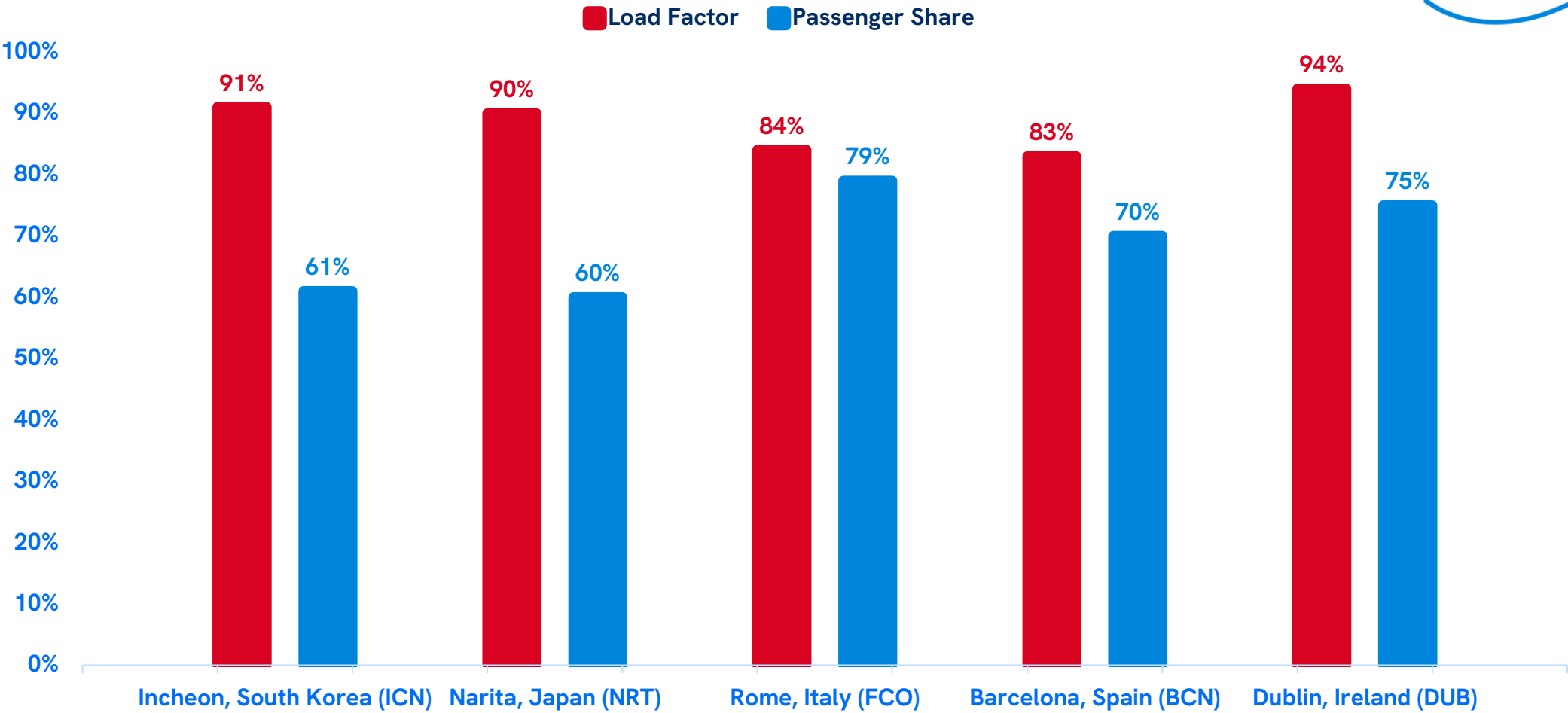
Desirable routes drive market stimulation. Since 2019, each of the non-stop international routes we've launched boosted passenger numbers significantly after only one year. Sample routes below.

**120%**  
average market stimulation rate



# Load Factor & Passenger Share

Recent YYC non-stop international route performance after 1 year



# Roundtable Discussion



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# Thank you!

Next Meeting: Q1 2026

